

## **EXPECTATIONS OF AN INFLUENCER**

## What is a CX Influencer?

A CX Influencer is someone who exemplifies customer-centric values, inspires others to adopt a customer-first approach, empowers their teams and areas of the business to consistently prioritize and elevate the customer experience, and embodies the CARE values and behaviors. They drive change by:

- Being a role model
- Encouraging a customer-first mindset
- Empowering their teams
- · Challenging norms

## **Examples of CX Influencer Behavior:**

- Set customer-centric objectives
- Lead by example—actions speak louder than words
- Clarify each person's role in CX
- Consistently assess and utilize customer feedback
- Challenge and inspire team members to be customer-centric
- Cultivate a culture of learning and sharing

| PILLARS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                       | INFLUENCERS' LEADING PRACTICES                                                                                                                                                                                                                                                                                                |  |
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| CUSTOMER EXPERIENCE: FOUNDATION                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                       |                                                                                                                                                                                                                                                                                                                               |  |
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| CUSTOMER EXPERIENCE: LISTENING                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                       |                                                                                                                                                                                                                                                                                                                               |  |
| ( in the second | PILLAR 3:<br>Voice of the<br>Customer | Feedback from our customers is like oxygen—CHEP needs it to thrive and to build the future. Feedback from many sources creates a view that is far more complete and compelling than what surveys alone can provide. NPS and C-sat metrics are not enough.  Power tip: Compare feedback from our customers and CHEP employees. |  |
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|                                  | PILLARS                                  | INFLUENCERS' LEADING PRACTICES                                                                                                                                                                                                                                                                       |  |
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| CUSTOMER EXPERIENCE: DESIGN      |                                          |                                                                                                                                                                                                                                                                                                      |  |
|                                  | PILLAR 5:<br>Customer<br>Narrative       | To design and deliver great customer experiences, we must understand our customer's journey—their story. The best source is spending time directly with customers.  *Power tip: Capture and socialize customer stories.                                                                              |  |
| AFF.                             | PILLAR 6:<br>Processes and<br>Technology | As expansive as the topic of processes and technology is, three principles are at work in the most effective organizations—diverse perspectives, collaboration, and thinking that challenges the status quo. <b>Power tip:</b> Keep the priority on solutions that drive simplicity and ease of use. |  |
| CUSTOMER EXPERIENCE: INSPIRATION |                                          |                                                                                                                                                                                                                                                                                                      |  |
| (A)<br>(G)                       | PILLAR 7:<br>Customer<br>Advocacy        | Customer advocacy stems from a culture where, ideally, every CHEP employee in every role is "advocating" for our customers.  Power tip: Map the work and decisions of each job role to the impact on our customers.                                                                                  |  |
|                                  | PILLAR 8:<br>Innovation                  | Innovation requires a process—removing barriers, management support, a process for collecting ideas, and implementing solutions that are priorities.  Power tip: Celebrate innovation and thoughtful failure.                                                                                        |  |
| CUSTOMER EXPERIENCE: MOMENTUM    |                                          |                                                                                                                                                                                                                                                                                                      |  |
|                                  | PILLAR 9:<br>Investments                 | Customer experience requires resources built on a business case. There are two categories of considerations: returns on improvement (ROI) and costs of inaction (COI).  Power tip: Build a toolkit of ROI and COI calculations for your team's efforts to improve the customer experience.           |  |
|                                  | PILLAR 10:<br>Leadership                 | Leadership is the cornerstone of all of the pillars. It requires courage to push for change and involves knowing where to focus your efforts and priorities.  Power tip: Align your own professional interests with how you can positively impact CHEP's future.                                     |  |